## NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION



Annual Report For Fiscal Year 2003

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# NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION 2003 ANNUAL REPORT

Fiscal Year Ended June 30



Dana Carlson of the NHDOT's Construction Bureau shares a light moment with visiting state lawmakers during a May 2003 tour of projects. Carlson was the Contract Administrator for the I-393 road and bridge rehabilitation project in Concord.

Carol A. Murray Commissioner

**December 31, 2003** 

Pursuant to RSA 20:6 & 228:41



Governor Craig R. Benson



Governor Benson speaks to the media at a May 15, 2003 news conference announcing the deployment of the 511 traveler information number in New Hampshire.

## **Executive Councilors**

Raymond S. Burton
District 1

Peter J. Spaulding District 2

Ruth L. Griffin District 3

Raymond J. Wieczorek District 4

David K. Wheeler District 5



## THE STATE OF NEW HAMPSHIRE DEPARTMENT OF TRANSPORTATION



December 31, 2003

His Excellency Governor Craig R. Benson and the Honorable Council:

The New Hampshire Department of Transportation (NHDOT) continued to provide mobility to meet the challenges of one of the country's fastest growing states during the 2003 Fiscal Year. The NHDOT responded to the current demands with a high level of service while looking ahead to the future needs of our great State.

An area of emphasis is rehabilitating our interstate highways. These economic lifelines in New Hampshire are approaching 50 years old and much work has been done to keep them in good condition. Major interstate projects completed in FY 2003 included road and bridge rehabilitation work on I-89 from Sunapee to Grantham and on I-93 from Thornton to Woodstock. Also completed were I-93 improvements in Manchester near Bodwell Road. Interstate rehabilitation and improvements are ongoing along I-93 from Plymouth to Thornton, and along I-293 in Manchester between Exits 1 and 2.

Upgrading the state's bridges is continuing, including three over the Connecticut River between New Hampshire and Vermont. The rehabilitation of bridges in Orford and Haverhill was completed, and nearly finished was the new bridge on NH Route 9 in Chesterfield. NHDOT bridge maintenance forces were very active, completing 131 projects that removed four bridges from the State's Red List. Design work was underway to build the state's first High Performance Steel bridge, which promises to be stronger and last longer.

The winter maintenance crews were once again tested by weather events that were more severe in number and duration than in recent years. Their professional response to the many storms served to enhance the NHDOT's longstanding reputation for keeping the roads safe for motorists during the winter months.

In an effort to better inform motorists and to look ahead to managing New Hampshire's highway system, the NHDOT launched in May 2003 the 511 Traveler Information System, which utilizes both a voice-activated telephone technology and the Internet to give residents, visitors and businesses the latest information on weather and road conditions. This is a regional effort that has been joined by Maine and Vermont. The NHDOT also signed an agreement with three other state agencies aimed at improving the overall response and clearing of major incidents on the state's highways.

The mission to preserve railroad lines throughout New Hampshire continued with the Rail and Transit Bureau's acquistion of 12 miles of railroad corridors in Salem and Whitefield-Dalton.

During the year celebrating the 100th anniversary of powered flight, the NHDOT's Division of Aeronautics continued work to preserve and promote a system of airports vital to the State.

With the above noted accomplishments, and many others detailed in this document, I am pleased to present the New Hampshire Department of Transportation's 2003 annual report.

Sincerely,

Carol A. Murray Commissioner

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#### THE NEW HAMPSHIRE **DEPARTMENT OF TRANSPORTATION** ORGANIZATIONAL CHART

### **COMMISSIONER** Carol A. Murray 271-3734



Audit Douglas W. Rowden

271-1557 **Hearings Examiner** Paul Sanderson 271-3734

ASSISTANT COMMISSIONER

vacant

271-3734

**Public Information Office** William H. Boynton

Bridge

Design

Richardson

271-2731

Mark

271-6495

**Directors** 

ADMINISTRATION

vacant 271-3735 **AERONAUTICS** 

**Jack Ferns** 271-1676

**OPERATIONS** Lyle "Butch" Knowlton 271-3736

> **Assistant Director** Kenneth T. Kyle 271-7419

PUBLIC WKS./ TRANSPORT.

James Marshall 271-3736

**PROJECT** DEVELOPMENT Jeff Brillhart 271-3735 **Assistant Director** James Moore

271-1695

Bureau Administrators and District Engineers

**Finance & Contracts** Herman G. Martin

271-3466

Information **Technology Services** vacant 271-3281

Human Resources Fran Buczynski 271-6754 271-3460

**Labor Compliance** David Chandler

**Health and Safety** vacant 271-2467

Bridge Maintenance Edward Welch 271-3667

Highway

Stephen W.

Gray 271-2693

Services

Thomas B.

271-3721

Jelley

Maintenance

Lebanon Alan G. Hanscom 448-2654

Gilford Mechanical

Traffic William Lambert 271-2291

Turnpikes Harvey Goodwin 485-3806

District 1 -Lancaster Greg Placy 788-4641

District 2 -

District 3 -

Mark P. Morrill 524-6667 District 4 -

Keene J. Douglas Graham 352-2302

District 5 -Hooksett Hiram Morrill 485-9526

> District 6 Durham Michael J. Burlage 868-1133

Public

Railroads & Transportation Christopher Morgan

**Public Works** 

Matthew

271-3516

Moore

271-2468 **Environment** William Hauser 271-3226

> Highway Design Craig Green 271-2171

Municipal Construction Highways Ted Kitsis Robert Barry 271-2571 271-2107

> Project Management William Cass 271-2171

Materials &

Research

Alan D.

Rawson

271-3151

Right-of-Way Bill Janelle 271-3222

Transportation Planning Ansel N. Sanborn 271-3344





#### INTRODUCTION

The New Hampshire Department of Public Works and Highways was established in 1950 under Part 9 of Chapter 5 of the New Hampshire Laws of 1950. This legislation added the Public Works Division to the Highway Department, which was established under Chapter 103 of the New Hampshire Laws of 1915. From 1905 to 1915, the responsibility for highways and bridges was vested with the State Engineer.

The Department of Public Works and Highways was reorganized under Chapter 402 of the laws of 1985 (RSA:21-L) as the Department of Transportation on February 18, 1986, which added the Transportation Division of the Public Utilities Commission (the Bureaus of Rail Safety and Common Carriers) and the Aeronautics Commission. The Bureau of Common Carriers has since been transferred to the Department of Safety.

RSA:21-L assigned the Department of Transportation, through its officials, the responsibility for the following general functions:

\*Planning, developing, and maintaining a state transportation network which will provide for safe and convenient movement of people and goods throughout the state by means of a system of highways and railroads, air service, mass transit and other practicable modes of transportation in order to support state growth and economic development and promote the general welfare of the citizens of the state.

\*Developing and maintaining state owned land and buildings, except as otherwise provided by law, and cooperating with the Department of Administrative Services in preparing a long-range state capital improvements plan.

\*Performing any regulation of transportation activities required by law which is not within the jurisdiction of another state agency.

Under the reorganization plan, five Divisions were created within the Department: Project Development, Operations, Administration, Public Works and Transportation, and Aeronautics.

The Department operates under RSAs 228, 229, 237 and 237-A; Chapter 402 of the laws of 1985; and other laws pertaining to highways, bridges, railroads, and aviation.

This document, pursuant to RSA 20:6 and 228:41, provides a brief overview of the Department's activities and financial positions during the 2003 fiscal year.

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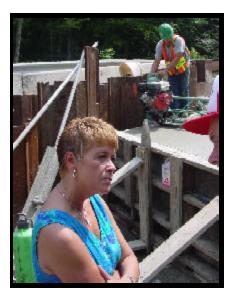
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CAROL A. MURRAY COMMISSIONER



Commissioner Murray speaks with the media at an April 2003 news conference in Manchester promoting work zone safety.



Commissioner Murray listens to Executive Councilor Raymond Burton during a summer 2003 stop at the NH Route 112 improvement project in Woodstock.



Assistant Commissioner Gil Rogers retired in March after more than 30 years with the New Hampshire Department of Transportation. In the above photo, Gil (left) reminisces at a reception in his honor on March 28 with retired NHDOT construction engineer Roger Moody.

# DIVISION of PUBLIC WORKS & TRANSPORTATION

The Division of Public Works and Transportation is a general-funded component of the Department of Transportation. This Division, through the Bureau of Public Works, is responsible for architectural and engineering design and construction supervision of State-owned buildings other than those of the University System. This includes the planning and design of public works projects and field supervision of construction.

- During the 2003 fiscal year the Bureau of Public Works completed the design and contracted for construction on:
  - The \$1.1 million replacement and renovation of Highway Maintenance patrol facilities in Enfield and Warner.
  - The \$400,000 fire suppression system installation on three covered bridges in Conway, Cornish, NH-Windsor, VT and Hancock-Greenfield.
  - The \$1.0 million addition and renovations to State liquor stores in Salem and Portsmouth.
  - The \$500,000 elevator upgrade at the State House and State House Annex in Concord.
  - Sprinkler system and fire alarm system installations at NH Hospital and NH Technical Institute in Concord and the Technical Colleges in Berlin and Nashua.

The Bureau of Rail and Transit works to preserve and effectively manage railroad corridors, improve rail safety, and support transit services for the public, including the rideshare program and mobility options for elderly and disabled citizens.

- ⇒ During FY 2003 these efforts included:
  - Purchase of 24 public transit vehicles for a total of 13 agencies around the state: 9 for transportation services for elderly and disabled persons and 15 to improve local public transit systems. Rural transit systems and intercity bus operators assisted by the NHDOT carried 1.3 million passengers in FY 2003, a 34% increase over 2002.
  - Public transit training and technical assistance, including National Transit Institute workshops on controlling the cost of specialized transit service, and on intelligent transportation systems (ITS) in public transit.
  - Repairs to state-owned railroads: tie replacement, new bridge decks, and track surfacing on the Concord-Lincoln, Mountain Division, Groveton and Hillsboro lines. Oversight of new track construction along the North-South Road in Conway.
  - Acquisition of 12 miles of railroad corridors in Salem and Whitefield-Dalton as part of the ongoing effort to preserve railroad lines statewide.
  - Support of statewide Rideshare efforts and a regional ridesharing program in the Upper Valley.

#### **DIVISION of OPERATIONS**

The Division of Operations is the NHDOT's largest Division. Responsibility for the maintenance of state highways and bridge and the State's turnpike system is within this Division. These efforts include: signs, traffic signals, pavement markings, snow removal, pavement resurfacing and staffing of the NHDOT's Welcome Centers. In addition, Operations is responsible for the maintenance of the NHDOT's vehicle and equipment fleet. The Division comprises five Bureaus: Bridge Maintenance, Highway Maintenance, Mechanical Services, Traffic, and Turnpikes. The Bureau of Highway Maintenance includes six separate highway maintenance districts across the state.

Projects and activities this Division was involved in during the 2003 fiscal year included:

- The Bureau of Traffic continued to provide important highway safety measures by maintaining highway signs, traffic signals and pavement markings.
  - The Pavement Marking Section applied more than 82 million feet of striping. Intersection stencil crews also applied an equivalent of nearly one million feet of pavement markings.
  - The Traffic Engineering Section provided traffic design and inspection for 64 advertised projects that included \$3.15 million in traffic signals, highway signs and pavement markings.
  - The addition of seven new signalized intersections brings the total number of statemaintained traffic signals to 345.
  - The statewide installation of red light emitting diodes (LED) and continued green LED installation. The brighter LED's result in signficant cost and energy savings, and enhance visibility and thus safety.
  - The Highway Signs Section manufactured 800 signs in the sign shop and ordered over 3,000 signs from Corrections Industries. More than 500 of the in-house signs were produced on recycled aluminum. Approximately 4,200 new signs were installed, and 10,500 signs were maintained.
  - Administered the Business Directional and Motorist Service Logo Programs.
  - Continued the implementation of an Environmental Management System.
  - Installed ten new historical signs, with an additional six markers replaced or refurbished.
- The Bureau of Turnpikes processed another high volume traffic year. A total number of 109,978,699 vehicles passed through the Turnpike Toll System, resulting in \$64.4 million in revenue.
  - Resurfaced 72 lane miles and rehabilitated one bridge (Cataract Avenue in Dover).
  - Implemented an Incident Management Plan on Little Bay Bridges in Newington/Dover.
  - Completed the system-wide street light conversion to high-pressure sodium, which results in reduced energy costs.
  - Completed bridge snow screening on Interstate 95 from Seabrook to Portsmouth.
  - Began a sign replacement project on the Central Turnpike from Bedford to Hooksett.
  - Completed heating, ventilation and air conditioning replacement at the Hooksett and Hampton Toll Plazas.
  - Continued progress toward implementing E-Z PassElectronic Toll Collection in Fall 2004.
- The Bureau of Mechanical Services introduced its first gasoline/electric "Hybrid" vehicles, which produce fuel efficiency of 40 miles per gallon, into the fleet. The Bureau continued to bolster its alternative fuel fleet with the addition of a Compressed Natural Gas (CNG) pickup.
  - Replaced older trucks and conventional truck bodies with multi-purpose combination dump and spreader bodies.
  - Monitored and assisted in the planning for a new highway garage.
  - Assisted Governor's Efficiency Commission relative to the issue of fleet management.

#### **DIVISION of OPERATIONS** (continued)

- The Bureau of Bridge Maintenance completed 131 projects and painted structural steel on 20 bridges. The completion of 15 bridge rail projects statewide enhanced vehicle and pedestrian safety. The removal of four bridges from the State Bridge Red List was accomplished. Additionally, many Red Listed structures were kept in service pending contract rehabilitation or replacement. Additional accomplishments during the 2003 fiscal year included:
  - Replacement of a 20-foot Red Listed bridge deck and stringers for the Town of Washington. Materials were prefabricated and installed with a six-hour roadway closure.
  - Installation of concrete inverts in five Red Listed, structurally deficient multi-plate pipes.
  - Reconstruction of a deficient bridge on NH 108 over the Lamprey River in Newmarket.
  - Installation of a temporary bridge for Gilmanton on River Road over the Suncook River.
  - Removal and replacement of a 106-foot long bridge deck on Smith River Road in Alexandria, and the complete painting of the structural steel.
  - Rehabilitation of the NHRR Frankenstein Trestle in Harts Location.
  - Box culverts were rehabilitated in: Lyme, Chesterfield, Hebron, and Errol (3).
  - Repairs to recently acquired structurally deficient railroad bridges in Durham, Hampton, Exeter, Madbury, Newton, North Hampton, and Rollinsford.
  - Complete rehabilitation of a structurally deficient railroad bridge in Andover.
- The Bureau of Highway Maintenance improved approximately 370 miles of highway and completed over 7,100 tons of additional asphalt work through roadway shimming and intersection improvements. The Bureau performed snow removal operations on over 8,100 lane miles of state roadway throughout a difficult winter season. Among the other FY 2003 accomplishments:
  - Betterment and State Aid Reconstruction projects in Amherst, Barrington, Bedford, Brookfield, Hampstead, Lisbon, Salem, and Raymond.
  - Constructed over 20 miles of paved shoulders in Andover, Canaan, Grafton, New London, Orange, and Sunapee.
  - Continued efforts aimed at upgrading the pavement management system.
  - Worked closely with the Lake Sunapee Protective Association and Lake Chocorua Association to address water quality issues.
  - Involved in the NHDOT's Road and Bridge Incident Management program, which instituted a Memorandum of Understanding relating to statewide traffic incident management protocol between the Departments of Transportation, Safety, Environmental Services, and Health and Human Services.
  - Construction of a new patrol facility in Hooksett, and completed the construction of a new
    patrol facility in Walpole. Built new salt/sand storage facilities in Epping, Milton, Newbury,
    Wentworth and Winchester utilizing Highway Maintenance Bureau personnel.
  - Continued the implementation of a Maintenance Management System to track maintenance activities and material inventories of 110 patrol locations statewide.
  - Continued environmental self-assessments of the 110 patrol facilities.
  - A statewide assessment of major drainage structures throughout the Interstate system to document conditions and identify critical areas requiring attention.
  - Issued over 31,000 oversize/overweight permits and 210 parade permits. A new online permitting system was started, to be implemented in Fiscal Year 2004.
  - The Well Section contracted and administered 18 new well replacement installations.

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#### **DIVISION of PROJECT DEVELOPMENT**

The Division of Project Development plans and designs transportation projects and oversees their construction. It is the second largest Division within the NHDOT with eight separate Bureaus, including Bridge Design, Construction, Environment, Highway Design, Municipal Highways, Right-of-Way, Transportation Planning, and Materials and Research.

- The Bureau of Construction is responsible for quality control, contract administration and audit documentation of all transportation construction contracts processed through the NHDOT's Division of Project Development. The Bureau and its 100 field representatives provide contract oversight on projects that involve congestion mitigation, wetland creation, transportation enhancements, signal replacement, landscaping, guardrail upgrades, and rest area reconstruction, as well as roadway and bridge projects. In FY 2003:
  - A total of 60 construction contracts were completed.
  - Major construction work included the completion of the I-93 improvements over Bodwell Road in Manchester, and the interstate road and bridge rehabilitation work on I-89 from Sunapee to Grantham and on I-93 from Thornton to Woodstock.
  - Completed projects included the reconstruction of the I-89 Springfield Rest Area, widening
    I-95 at the Hampton Toll Plaza, and rehabilitation of two arch bridges over the Connecticut
    River in Orford and Haverhill.
  - Improvement projects continue on I-93 from Plymouth to Thornton, on I-293 between Exits 1 and 2 in Manchester, and along NH 101 in Manchester and Auburn.
  - Ongoing work includes the construction of a new bridge on NH 9 over the Connecticut
    River in Chesterfield, the replacement of the US 4 bridge over the Merrimack River in
    Boscawen, and the reconstruction of several northern roadways, including US 3 in
    Bethlehem-Carroll, US 302 in Harts Location and NH 112 in Lincoln.
- The Bridge Design Bureau designs and prepares contract plans for bridge rehabilitation and replacement projects, which supported and were part of projects advertised through other Bureaus. Bridge inspection efforts for state and municipal bridges continue to monitor the conditions of publicly-owned bridges in New Hampshire. During FY 2003, accomplishments included:
  - Contract plans and documents were advertised for the rehabilitation of 28 bridges, the replacement of 9 bridges and the construction of one new bridge.
  - Bridge inspections performed totalled 2,338.
  - Utilized Federal Innovative funds to demonstrate Rapid Bridge Construction methods for the replacement of a bridge in the Town of Epping.
  - Put out to construction the first bridge in New Hampshire (Windham-Salem Bypass Project - NH 111 over Flatrock Brook) to utilize High Performance Steel, which will provide a lighter, stronger and more economical bridge structure.
  - Continued development of rehabilitation concepts and maintenance needs for the state's movable bridges.
- The Bureau of Right-of-Way purchases real estate and property rights as required and approved to facilitate highway and bridge improvements. The Bureau also does the legwork for disposing of surplus property through the RSA 440 process. In FY 2003, the bureau processed approximately 1,500 title abstracts, completed 328 appraisals, sold or leased 20 properties at a value of \$43,528, relocated 50 displacees and purchased approximately 380 properties at a value of \$26,500,000. The Bureau provided support services for arranging and documenting public meetings and hearings.

#### **DIVISION of PROJECT DEVELOPMENT** (continued)

- The Bureau of Materials and Research is responsible for the NHDOT's materials testing and acceptance program, including providing laboratory testing services and structural steel coating evaluations. The Bureau administers the Transportation Research Program and develops and updates the Qualified Product List. Highlights of the Bureau's work in 2003 include:
  - An investigation into the durability of truncated dome (detectable warning) systems
    installed on sidewalks to assist the visually impaired at crosswalks, and a statewide
    assessment of concrete aggregates for susceptibility to alkali silica reactivity (ASR).
  - New research projects designed to improve asphalt mixtures, implement new winter maintenance technologies (snow and ice control), enhance communication between transit providers, and review the NHDOT's bridge deck condition survey program.
  - A specification for a Road Weather Information Station (RWIS) on the Little Bay Bridges in Newington/Dover. This installation will allow evaluation of the reliability and potential value of current RWIS technology for statewide deployment of RWIS sites to improve the efficiency of winter maintenance strategies.
  - The Subsurface Explorations Unit completed 479 test borings, drilling 11,862 feet of soil borings with 3,283 soil samples taken, and coring 2,081 feet of bedrock. The unit also dug 94 backhoe test pits and drilled 167 cores of asphalt pavement.
  - The Geotechnical Explorations Unit acquired a new high-powered, truck-mounted drill rig to replace the section's first truck-mounted drill purchased in 1977.
  - Worked to develop plans for a new laboratory and office facility to be built adjacent to the NHDOT's Concord headquarters (John O. Morton Building). Design is expected to be complete in April 2004, with construction projected to be completed by January 2006.
- The Bureau of Environment's principal role is to evaluate transportation projects relative to impacts to natural, cultural and socioeconomic resources, and to assist bureaus regarding environmental issues. In FY 2003, the bureau's efforts included:
  - Processed 120 wetland permit applications and/or permit amendments and prepared 69 environmental documents, including the *Draft Environmental Impact Statement* for the Salem-Manchester I-93 improvement project.
  - Executed a *Memorandum of Agreement* (MOA) with the Department of Environmental Services (NHDES) to exempt most NHDOT projects and activities from the need to obtain a *Significant Alteration of Terrain* (*Site-Specific*) *Permit*. This exemption, an environmental streamlining measure, is based on the NHDOT's commitment to implement best management practices for erosion control and stormwater management.
  - Conducted site inventories at NHDOT facilities, and initiated stormwater pollution prevention plans to comply with the Phase II requirements of the EPA's *National Pollutant Discharge Elimination System (NPDES II)*. The NHDOT and NHDES jointly adopted guidelines for vehicle washing and rinsing.
  - Implemented a *Programmatic Flood Plain Finding for Categorical Exclusions* with the Federal Highway Administration. This environmental streamlining measure allows for program-wide determinations of potential project impacts on flood plains and floodways.
  - Archaeological recovery operations in Chesterfield (NH 9) and Manchester (NH 101).
  - Hosted the Transportation Research Board's Summer Meeting of its Environmental Analysis in Transportation Committee. Featured topics inluded: the NHDOT's Environmental Management System, its new data collection and data management system for evaluating contaminated properties, and efforts to address secondary and cumulative impacts, including sprawl, during development of the I-93 improvement project.

#### **DIVISION of PROJECT DEVELOPMENT** (continued)

- The Bureau of Transportation Planning is involved in traffic data collection, mapping, road inventory, ITS-related development, bicycle and pedestrian issues, long-range planning, working with Regional Planning Commissions, and program funding for transportation projects. In FY 2003, the Bureau:
  - Coordinated the approval of a new Ten Year Transportation Improvement Plan (2005-2014).
  - Assisted with nine planning analysis projects. Regional Planning Commissions will perform
    the project work, including: one traffic analysis, five corridor assessments, two access
    management analyses, and one land use and transportation analysis.
  - The "Tri-State Rural Advanced Traveler Information System" (TRIO) project launched the traveler information website for providing real time traffic and weather information.
  - Implemented the statewide voice activated 511 traveler information phone access system.
  - Participated in several Transportation Capacity and System Preservation (TCSP) projects and corridor assessments. TCSP is a federal grant program where local communities can receive funds to plan and implement improvements to the transportation system.
  - Created an electronic index of photogrammetry and aerial photographs.
  - Updated the NHDOT website (www.nhdot.com) to provide hourly traffic data, from 1993 to current for all traffic monitoring station locations.
  - Converted the 1995 through 2001 crash data from microfiche film format to the Internet standard PDF electronic document format for CD or Internet search and distribution.
  - Added the eight regional bicycle maps to the State Bike/Ped website.
  - Hosted the 5<sup>th</sup> annual Bicycle/Pedestrian Conference.and the annual North Atlantic Transportation Planning Officials (NATPO) meeting.
  - As part of the Bicycle and Pedestrian Safety Program, produced a "Road Warrior, Road Hog" bicycle safety flyer. Thirty thousand copies were printed and distributed.
- The Bureau of Highway Design designs, reviews, and administers the design of improvements to the state highway system. The Bureau also coordinated utility involvement, landscaping, surveying, and assists with driveway permits. In FY 2003, Highway Design's efforts included:
  - Advertised 40 construction contracts totalling approximately \$90 million. These included seven resurfacing projects (45 miles of state highways), one Interstate contract (Littleton-Lincoln) and the expansion of the Bedford Toll Plaza on the Everett Turnpike.
  - Advertised the first (\$16 million) of two projects to construct the NH 101/I-293US 3 and Kilton Road interchange in Bedford, and a \$2 million sound wall contract for I-93 and NH 101 in Manchester. Also advertised the first construction contract (\$9 million) of the NH 111 Bypass in Windham and Salem.
  - The Preliminary Design section reviewed 21 major private developments and worked on the development of 60 projects. This section also established a website to post NHDOT project plans and documents for public access.
- The Bureau of Municipal Highways coordinates funding and other transportation issues between the NHDOT and municipalities statewide. In FY 2003, the Bureau's efforts included:
  - Coordinated the Block Grant Aid Program involving the distribution of \$27.3 million to municipalities. These funds are used by communities for construction, reconstruction, and maintenance of Class IV and Class V highways.
  - Coordinated municipally-owned bridge projects financed with Federal or State Bridge Aid Funds. A total of 23 projects were either completed, under construction or being designed.
  - The State Aid for class I, II and III Highways Program had nine projects under construction, totalling \$660,000.

#### **DIVISION of ADMINISTRATION**

The Division of Administration is responsible for support activities in the NHDOT, including human resources, accounting, purchasing, budgeting, contracts, information technology and the print shop. Administration comprises three Bureaus: Finance and Contracts, Information Technology Services and Human Resources.

- The Bureau of Information Technology Services (ITS) completed the installation and networking of 106 computers to every NHDOT patrol facility across the state. In addition to deployment, more than 200 users were trained on use of the equipment. The Bureau also:
  - Continued to develop software to implement a new set of business practices, time keeping and performance measurement for personnel, physical resources and equipment. Also developed software for Right-of-Way to improve business practices.
  - Worked with the Bureau of Environment to develop software for data collection for risk assessment of contaminated property.
  - Overhauled the online permitting process for oversize and overweight truck permit applications.
  - Participated in homeland security advancements, Intelligent Transportation System (ITS) design and pilot projects, and the development of a new toll collection software system.
  - Assisted with the transition to a State Office of Information Technology (OIT) that involved the centralization of personnel, equipment and processes.
  - Managed and expanded the NHDOT's Internet website www.nhdot.com
- The Bureau of Human Resources accomplishments for FY 2003 included:
  - Reduced the total number of Workers' Compensation Claims by 15%, and Lost Time Claims by 32%
  - Recruiting efforts resulted in 97% of all NHDOT positions remaining filled.
  - Implemented an electronic job posting process.
  - Wrote, initiated and completed an Environmental Health Hazards Program for affected employees.
  - Conducted the first annual Labor Compliance Seminar.
  - Continued the development of the TRAC Program, which involves working with New Hampshire high schools to promote the value of science, math and social studies education. These efforts help result in a student team from Belmont High winning national honors in a magnetic levitation competition.
- The Bureau of Finance and Contracts had the following highlights for FY 2003:
  - Processed approximately 104,000 time documents (employees and rented and state equipment).
  - Processed 3,000 purchase orders and requisitions amounting to over \$500 million in expenditures. Audited and processed 36,000 payment vouchers.
  - Electronically billed the Federal Government over \$140,000,000 and closed out over 90 Federal Projects.
  - Provided support for the NHDOT budget preparation for 2004-2005.

## DIVISION of AERONAUTICS

The Division of Aeronautics works with aviation agencies at the Federal, State and local levels, preserving and promoting air transportation in New Hampshire as part of an integrated mobility system.

The Division acts to enhance the safety of flight by inspecting airports, maintain a system of electronic air navigational aids and assists in the investigations of aircraft accidents.

Highlights of the 2003 fiscal year included:

- → Conducting an airport system plan update and regional economic analysis for the State of New Hampshire.
- Federal Airport Improvement Projects (AIP) were accomplished at the following airports: Pease, Lebanon, Skyhaven (Rochester), Mt. Washington Regional, Boire Field (Nashua), Concord, Berlin, Laconia, Dillant-Hopkins (Keene) and the continued extensive growth and expansion at Manchester.
- State funds (50/50 Program) were provided to the following airports: Parlin Field (Newport) for runway crack repair and Newfound Valley (Bristol) for runway reconstruction.
- → Management and operational responsibilities for the state-owned Skyhaven Airport in Rochester, NH. Federal funds were issued to conduct an Environmental Assessment and update the Storm Water Pollution Prevention Plan.
- State grants (Grants to Airport Sponsors and Aircraft Operating Fee Return) were distributed to the sponsors of every public use airport for maintenance and safety projects.
- → Airport safety inspections were conducted at all public use airports.
- → Receipt of a Federal grant to conduct Pavement Condition Indexes at six airports within the state.
- → Expanded aviation education programs, to include sponsorship of the International Aviation Art Contest, and week-long Aviation Career Education (ACE) camps for middle school students (day camp) and high school Juniors and Seniors (overnight camp).
- Participation in Celebration of Powered Flight programs throughout the state, highlighting the 100th anniversary of the Wright brothers' first powered flight.

#### **RECEIPTS AND EXPENDITURES\***

FOR FISCAL YEAR ENDING JUNE 30, 2003

#### **RECEIPTS**

State Gasoline Tax	\$125,191,223
State Gasoline Tax (88% of 3¢ dedicated to Betterments - highway and bridge improvements)**	21,409,865
Federal Funds***	168,072,138
Motor Vehicle Fees	84,276,220
Toll Receipts	66,962,623
Other****	<u>58,541,810</u>
TOTAL	\$524,453,879

#### **EXPENDITURES**

Permanent Personnel Service	\$56,272,372
Overtime	7.291.555
Current Expenses	29,472,218
Equipment	6.304.982
Special Appropriations (Capital expenditures)	240,932,200
Debt Service	35,157,951
Benefits	25,521,148
Block Grant Aid	27,292,299
Other Personnel Services (temporary employees)	8,833,064
Betterments	24,875,267
Travel In-state	775,847
Travel Out-of-state	46,578
Other State Agencies (transfers from Highway Funds)	<u>58,384,839</u>
TOTAL	\$521,160,320

#### ALTERNATE EXPENDITURES STATEMENT

Administration	\$21,611,164
Engineering	25,264,400
Highway Garage	13,125,952
Maintenance	90,282,992
Community Assistance (Block Grant Aid)	27,292,299
Debt Service	35,157,953
Construction & Reconstruction	221,203,230
Legislative Programs (Capital expenditures)	28,837,492
Other State Agencies (transfers from Highway Funds)	<u>58,384,838</u>
TOTAL	\$521,160,320

#### \*unaudited

Turnpike Bond Proceeds for Capital or Construction Programs\$10,200,000Accounts Receivable11,631,707Department of Transportation Revenue4,457,814Intra-Agency Transactions22,252,289Highway Surplus Reduction10,000,000

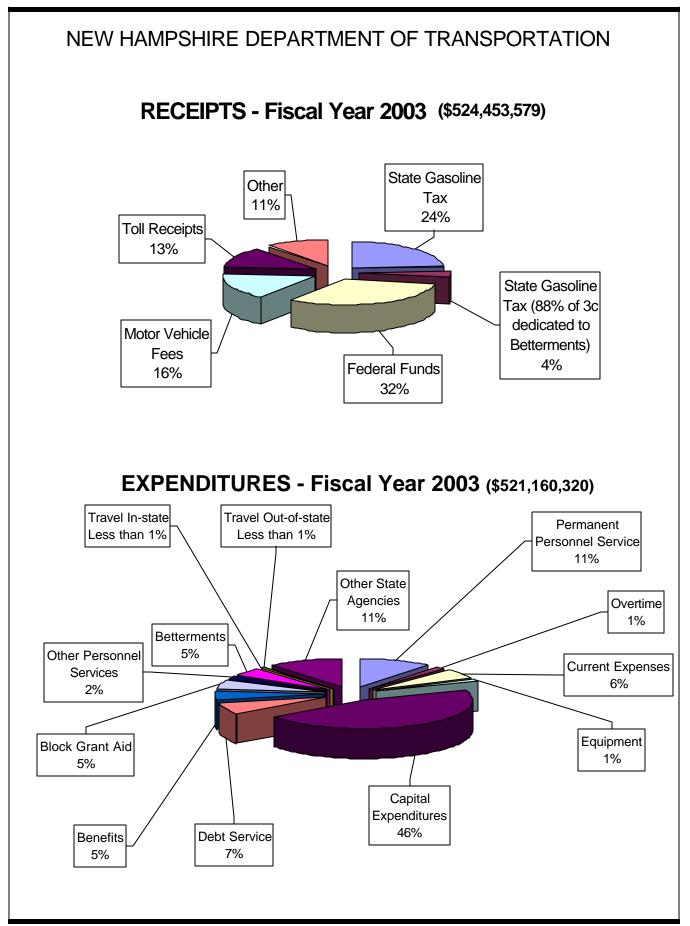
TOTAL \$58,541,810

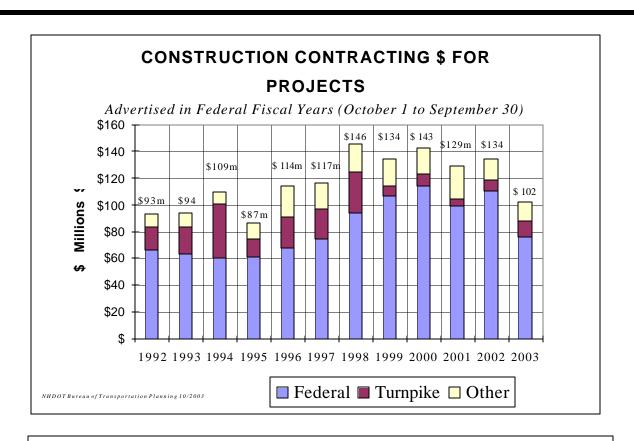
15

<sup>\*\*12%</sup> distributed as aid to cities and towns.

 $<sup>***</sup> includes \ approximately \ \$27 \ million \ for \ airport \ capital \ improvement \ projects.$ 

<sup>\*\*\*\*</sup>includes monies from the following sources:





# PHYSICAL PLANT AND PROPERTY AS OF JUNE 30, 2003

\*Note: During FY 2002 the NHDOT converted from replacement costs to actual costs, per Government Accounting Standard Board (GASB#34) requirement.

ПЕМ	DEPARTMENT OF TRANSPORTATION (excluding Turnpikes)	TURNPIKES	NHDOT TOTALS	
EQUIPMENT	\$54,122,191	\$15,207,915	\$69,330,106	
BUILDINGS	37,008,225	\$4,786,511	\$41,794,736	
LAND	\$181,733,521	\$93,352,661	\$275,086,182	
HIGHWAYS, RAILS AND BRIDGES	\$2,520,776,333	\$510,088,089	\$3,030,864,422	
TOTALS	\$2,793,640,720	\$623,435,176	\$3,417,075,446	

LEGISLATION					
Laws of 200 Chapters	03 Bill #				
0002	HB517	relative to the classification of certain roads in the town of Hillsborough and transferring ownership of any residual interest in a certain parcel of property from the state to the city of Keene.			
0005	HB76	relative to neighborhood electric vehicles.			
<u>0019</u>	HB833	relative to Shaker Road and Bay Hill Road in the town of Northfield.			
<u>0063</u>	SB129	relative to the board of tax and land appeals and eminent domain cases.			
<u>0070</u>	HB253	relative to the design build concept for certain projects.			
<u>0074</u>	SB198	relative to a certain highway sign in Concord.			
0088	HB561	repealing the Uniform Aircraft Financial Responsibility Act.			
<u>0107</u>	HB571	relative to Old Newport Road and the end of Main Street in Marlow.			
<u>0111</u>	HB802	encouraging the NH Department of Transportation to retrofit a highway rest stop to be a solar powered facility.			
<u>0113</u>	HB834	relative to River Road and Nimble Hill Road in Newington.			
<u>0136</u>	SB142	relative to advertisements on utility poles and highway signs.			
<u>0187</u>	SB47	relative to refunds for tolls paid on account of shrinkage or loss by evaporation of motor fuel, relative to a transfer of funds to the highway fund, and relative to oil import and underground storage facility fees.			
<u>0207</u>	SB90	increasing the cap for relocation assistance for businesses in eminent domain proceedings.			
<u>0211</u>	SB161	relative to procedures in eminent domain proceedings			
		PERSONNEL DATA			
	Number of Emplo	<u>oyees</u> <u>6/30/02</u> <u>6/30/03</u>			
	<ol> <li>Unclassifie</li> <li>Classified</li> <li>Temporary</li> </ol>	1911 1911			
	TOTAL	2,486 2,442			

## **HIGHWAY BLOCK GRANT AID**

#### FOR FISCAL YEAR ENDING JUNE 30, 2003

FORMULA A: Highway Block Grant Aid is 12 percent of the total road toll revenue and motor vehicle fees collected for the previous fiscal year. It is distributed to each municipality based on its Class IV and V highway mileage and its population in relation to the entire state.

FORMULA B: These funds are allocated from an annual apportionment of \$400,000. The amount available to towns is based on a formula using equalized valuation and Class V mileage that gives the greatest benefit to low valuation towns with high road mileage.

<u>Town</u>	Block A	Block B	<u>Total</u>	<u>Town</u>	Block A	Block B	<u>Total</u>
ACWORTH	\$ 67,205.04	\$45,765.20	\$112,970.24	DUMMER	\$ 14,857.09		\$ 14,857.09
ALBANY	\$ 30,635.67		\$ 30,635.67	DUNBARTON	\$ 67,346.02		\$ 67,346.02
ALEXANDRIA	\$ 67,507.67		\$ 67,507.67	DURHAM	\$ 211,283.66		\$ 211,283.66
ALLENSTOWN	\$ 77,429.82		\$ 77,429.82	EAST KINGSTON	\$ 32,992.70		\$ 32,992.70
ALSTEAD	\$ 76,878.21	\$ 2,230.75	\$ 79,108.96	EASTON	\$ 7,244.72		\$ 7,244.72
ALTON	\$143,774.60		\$143,774.60	EATON	\$ 31,923.29	\$ 294.27	\$ 32,217.56
AMHERST	\$260,709.41		\$260,709.41	EFFINGHAM	\$ 64,031.01		\$ 64,031.01
ANDOVER	\$ 82,314.96		\$ 82,314.96	ELLSWORTH	\$ 4,485.84		\$ 4,485.84
ANTRIM	\$ 78,010.00		\$ 78,010.00	ENFIELD	\$ 114,667.42		\$ 114,667.42
ASHLAND	\$ 43,908.43		\$ 43,908.43	EPPING	\$ 122,504.66		\$ 122,504.66
ATKINSON	\$111,238.99		\$111,238.99	EPSOM	\$ 98,640.91		\$ 98,640.91
AUBURN	\$111.908.98		\$111,908.98	ERROL	\$ 4,635.35		\$ 4,635.35
BARNSTEAD	\$138,446.12		\$138,446.12	EXETER	\$ 227,878.06		\$ 227,878.06
BARRINGTON	\$153,995.57		\$153.995.57	FARMINGTON	\$ 124,331.10		\$ 124,331.10
BARTLETT	\$ 83,840.57		\$ 83,840.57	FITZWILLIAM	\$ 83,997.19		\$ 83,997.19
BATH	\$ 60,015.86	\$25,578.70	\$ 85,594.56	FRANCESTOWN	\$ 80,138.66		\$ 90,138.66
BEDFORD	\$404,081.40		\$404,081.40	FRANCONIA	\$ 42,023.76		\$ 42,023.76
BELMONT	\$152,156.42		\$152,156.40	FRANKLIN	\$ 163,284.28		\$ 163,284.28
BENNINGTON	\$ 34,981.82		\$ 34,981.82	FREEDOM	\$ 66,741.17		\$ 66,741.17
BENTON	\$ 11,113.67		\$ 11,113.67	FREMONT	\$ 67,109.75		\$ 67,109.75
BERLIN	\$185,889.40		\$185,889.40	GILFORD	\$ 178,700.31		\$ 178,700.31
BETHLEHEM	\$ 85,007.44		\$ 85,007.44	GILMANTON	\$ 117,330.91		\$ 117,330.91
BOSCAWEN	\$ 66,842.62		\$ 66,842.62	GILSUM	\$ 27,498.49		\$ 27,498.49
BOW	\$170,782.45		\$170,782.45	GOFFSTOWN	\$ 321,307.93		\$ 321,307.93
BRADFORD	\$ 73.924.49		\$ 73,924.49	GORHAM	\$ 51,687.70		\$ 51,687.70
BRENTWOOD	\$ 65,927.98		\$ 65,927.98	GOSHEN	\$ 25,631.81		\$ 25,631.81
BRIDGEWATER	\$ 39,484.44		\$ 39,484.44	GRAFTON	\$ 75,984.26	\$46,612.56	\$ 122,596.82
BRISTOL	\$ 72,334.18		\$ 72,334.18	GRANTHAM	\$ 47,697.76		\$ 47,697.76
BROOKFIELD BROOKLINE	\$ 22,060.94		\$ 22,060.94	GREENFIELD GREENLAND	\$ 60,716.37 \$ 59,615.91		\$ 60,716.97 \$ 59,615.91
CAMPTON	\$ 94,452.12 \$ 88,850.17		\$ 94,452.12 \$ 88,850.17	GREENVILLE	\$ 59,615.91 \$ 37,723.99		\$ 59,615.91 \$ 37,723.99
CANAAN	\$128,220.23		\$128,220.23	GROTON	\$ 20,477.03		\$ 20,477.03
CANDIA	\$ 92,872.06		\$ 92,872.06	HAMPSTEAD	\$ 150,623.12		\$ 150,623.12
CANTERBURY	\$ 72,865.96		\$ 72,865.96	HAMPTON	\$ 241,934.30		\$ 241,934.30
CARROLL	\$ 18,906.41		\$ 18,906.41	HAMPTON FALLS	\$ 41,501.89		\$ 41,501.89
CENTER HARBOR	\$ 27,686.46		\$ 27,686.46	HANCOCK	\$ 78,869.08		\$ 78,869.08
CHARLESTOWN	\$125,162.89		\$125,162.89	HANOVER	\$ 231,752.52		\$ 231,752.52
CHATHAM	\$ 13,739.47		\$ 13,739.47	HARRISVILLE	\$ 47,976.37		\$ 47,936.47
CHESTER	\$ 94,897.39		\$ 94,897.39	HARTS LOCATION	\$ 846.11		\$ 846.11
CHESTERFIELD	\$119,314.33		\$119,314.33	HAVERHILL	\$ 141,412.37		\$ 141,412.37
CHICHESTER	\$ 66,654.21		\$ 66,654.21	HEBRON	\$ 18,240.20		\$ 18,240.20
CLAREMONT	\$266,112.09		\$266,112.09	HENNIKER	\$ 138,312.24		\$ 138,312.24
CLARKSVILLE	\$ 17,783.39	\$ 4,660.05	\$ 22,443.44	HILL	\$ 46,510.59		\$ 46,510.59
COLEBROOK	\$ 80,354.10		\$ 80,354.10	HILLSBOROUGH	\$ 129,481.01		\$ 129,481.01
COLUMBIA	\$ 31,992.65		\$ 31,992.65	HINSDALE	\$ 79,751.86		\$ 79,751.86
CONCORD	\$685,330.30		\$685,330.30	HOLDERNESS	\$ 57,899.49		\$ 57,899.49
CONWAY	\$194,165.74		\$194,165.74	HOLLIS	\$ 171,664.74		\$ 171,664.74
CORNISH	\$ 82,502.06	\$14,926.73	\$ 97,428.79	HOOKSETT	\$ 182,756.19		\$ 182,756.19
CROYDON	\$ 31,561.08		\$ 31,561.08	HOPKINTON	\$ 153,599.57		\$ 153,599.57
DALTON	\$ 51,395.48	\$18,914.03	\$ 70,309.51	HUDSON	\$ 407,359.96		\$ 407,359.96
DANBURY	\$ 73,289.38	\$42,008.57	\$115,297.95	JACKSON	\$ 35,984.14		\$ 35,984.14
DANVILLE	\$ 68,691.85		\$ 68,691.85	JAFFREY	\$ 133,216.58		\$ 133,216.58
DEERFIELD	\$106,641.81		\$106,641.81	JEFFERSON	\$ 37,277.71		\$ 37,277.71
DEERING	\$ 77,992.20 \$538.256.05		\$ 77.992.20 \$538.256.05	KEENE	\$ 395,837.05		\$ 395,837.05
DERRY DORCHESTER	\$538,256.95 \$ 22,036.20	\$ 8,605.79	\$538,256.95 \$ 30,641.99	KENSINGTON KINGSTON	\$ 40,469.75 \$ 127,927.58		\$ 40,469.75 \$ 127,927.58
DOVER	\$ 22,036.20 \$437,034.55	φ 0,00 <i>3.17</i>	\$437,034.55	LACONIA	\$ 127,927.38		\$ 275,520.07
DUBLIN	\$ 65,546.50		\$ 65.546.50	LANCASTER	\$ 85,261.54		\$ 85,261.54
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# HIGHWAY BLOCK GRANT AID FOR FISCAL YEAR ENDING JUNE 30, 2003

<u>Town</u>	Block A	Block B	<u>Total</u>	<u>Town</u>	Block A	Block B	<u>Total</u>
LANDAFF	\$ 25,134.17	\$13,172.28	\$ 38,306.45	RUMNEY	\$ 43,355.81		\$ 43,355.81
LANGDON	\$ 34,867.08	\$14,737.22	\$ 49,604.30	RYE	\$ 107,327.26		\$ 107,327.26
LEBANON	\$ 246,179.82		\$ 246,179.82	SALEM	\$ 486,101.32		\$ 486,101.32
LEE	\$ 88,189.86		\$ 88,189.86	SALISBURY	\$ 53,470.67		\$ 53,470.67
LEMPSTER	\$ 52,292.25	\$18,171.31	\$ 70,463.56	SANBORNTON	\$ 98,852.40		\$ 98,852.40
LINCOLN	\$ 22,712.99		\$ 22,712.99	SANDOWN	\$ 100,742.00		\$ 100,742.00
LISBON	\$ 65,155.64	\$ 7,901.64	\$ 77,811.39	SANDWICH	\$ 93,935.54		\$ 93,935.54
LITCHFIELD	\$ 142,445.20		\$ 142,445.20	SEABROOK	\$ 120,799.81		\$ 120,799.81
LITTLETON	\$ 140,671.73		\$ 140,671.73	SHARON	\$ 17,227.20		\$ 17,227.20
LONDONDERRY	\$ 440,279.28		\$ 440,279.28	SHELBURNE	\$ 11,443.21		\$ 11,443.21
LOUDON	\$ 128,568.55		\$ 128,568.55	SOMERSWORTH	\$ 181,246.46		\$ 181,246.46
LYMAN	\$ 41,544.51	\$31,676.35	\$ 73,220.86	SOUTH HAMPTON	\$ 19,766.95		\$ 19,766.95
LYME	\$ 82,601.99		\$ 82,601.99	SPRINGFIELD	\$ 47,474.01		\$ 47,474.01
LYNDEBOROUGH	\$ 73,943.25		\$ 73,943.25	STARK	\$ 35,083.31	\$ 5,618.09	\$ 40,701.40
MADBURY	\$ 39,473.87		\$ 39,473.87	STEWARTSTOWN	\$ 53,307.03	\$18,136.27	\$ 71,443.50
MADISON	\$ 80,580.43		\$ 80,580.43	STODDARD	\$ 30,145.31		\$ 30.145.31
MANCHESTER	\$1,617,029.78		\$1,617,029.78	STRAFFORD	\$ 100,122.80		\$ 100,122.80
MARLBOROUGH	\$ 60,355.63		\$ 60,355.63	STRATFORD	\$ 22,195.38		\$ 22,195.38
MARLOW	\$ 37,258.26	\$15,134.82	\$ 52,393.08	STRATHAM	\$ 109,216.75		\$ 109,216.75
MASON	\$ 59,640.72		\$ 59,640.72	SUGAR HILL	\$ 42,330.29		\$ 42,330.29
MEREDITH	\$ 170,936.36		\$ 170,936.36	SULLIVAN	\$ 30,872.70	\$10,585.38	\$ 41,458.08
MERRIMACK	\$ 431,725.21		\$ 431,725.21	SUNAPEE	\$ 95,551.35		\$ 95,551.35
MIDDLETON	\$ 46,374.52		\$ 46,374.52	SURRY	\$ 20,498.64		\$ 20,498.64
MILAN	\$ 33,427.90		\$ 33,427.90	SUTTON	\$ 93,386.47		\$ 93,386.47
MILFORD	\$ 236,930.64		\$ 236,930.64	SWANZEY	\$ 146,520.94		\$ 146,520.94
MILTON	\$ 100,071.72		\$ 100,071.72	TAMWORTH	\$ 96,998.45		\$ 96,998.45
MONROE	\$ 26,799.63		\$ 26,799.63	TEMPLE	\$ 57,663.61		\$ 57,663.61
MONT VERNON	\$ 68,105.51		\$ 68,105.51	THORNTON	\$ 73,316.42		\$ 73,316.42
MOULTONBOROUGH			\$ 114,184.99	TILTON	\$ 50,440.36		\$ 50,440.36
NASHUA	\$1,290,218.61		\$1,290,218.61	TROY	\$ 42,996.87		\$ 42,996.87
NELSON	\$ 35,076.00		\$ 35,076.00	TUFTONBORO	\$ 63,769.67		\$ 63,769.67
NEW BOSTON	\$ 147,198.76		\$ 147,198.76	UNITY	\$ 69,363.41	\$17,415.15	\$ 86,776.56
NEW CASTLE	\$ 15,299.64		\$ 15,299.64	WAKEFIELD	\$ 102,347.85		\$ 102,347.85
NEW DURHAM	\$ 89,727.53		\$ 89,727.53	WALPOLE	\$ 113,945.36		\$ 113,945.36
NEW HAMPTON	\$ 83,188.19		\$ 83,188.19	WARNER	\$ 106,107.15		\$ 106,107.15
NEW IPSWICH	\$ 106,740.31		\$ 106,740.31	WARREN	\$ 31,802.86		\$ 31,802.86
NEW LONDON	\$ 107,107.62		\$ 107,107.62	WASHINGTON	\$ 47,867.80		\$ 47,867.80
NEWBURY	\$ 85,730.42		\$ 85,730.42	WATERVILLE VAL			\$ 9,132.66
NEWFIELDS	\$ 27,721.04		\$ 27,721.04	WEARE	\$ 203,723.64		\$ 203,723.64
NEWINGTON	\$ 20,314.79		\$ 20,314.79 \$ 130.813.22	WEBSTER	\$ 55,821.84	#12 020 02	\$ 55,821.84
NEWMARKET NEWPORT	\$ 130,813.22 \$ 147,646.60		\$ 130,813.22 \$ 147,646.60	WENTWORTH	\$ 46,425.82	\$12,828.83	\$ 59,254.65
NEWTON	\$ 72,116.37		\$ 72,116.37	WESTMORELAND	\$ 67,874.89		\$ 67,874.89
NORTH HAMPTON	\$ 71,996.43		\$ 71,996.43	WHITEFIELD	\$ 61,049.06	e 210.25	\$ 61,049.06
NORTHFIELD	\$ 96,278.67		\$ 96,278.67	WILMOT	\$ 65,573.32	\$ 319.25	\$ 65,892.57
NORTHUMBERLAND	,		\$ 44,527.44	WILTON	\$ 104,892.61		\$ 104,892.61
NORTHUMBERLAND	\$ 75,399.72		\$ 75,399.72	WINCHESTER WINDHAM	\$ 113,864.77		\$ 113,864.77
NOTTINGHAM	\$ 99,426.43		\$ 99,426.43		\$ 202,022.25		\$ 202,022.25
ORANGE	\$ 18,088.07	\$ 6,812.91	\$ 24,900.98	WINDSOR	\$ 3,450.94		\$ 3,450.94
ORFORD	\$ 51,623.93	\$ 0,012.91	\$ 51,623.93	WOLFEBORO	\$ 140,297.43 \$ 21,154.97		\$ 140,297.43
OSSIPEE	\$ 139,175.33		\$ 139,175.93	WOODSTOCK TOTAL C		¢400 000 00	\$ 21,154.97
PELHAM	\$ 221,127.21		\$ 221,127.21	TOTALS \$	26,892,298.74	\$400,000.00	\$27,292,298.74
PEMBROKE	\$ 129,283.56		\$ 129,283.56				
PETERBOROUGH	\$ 149,549.24		\$ 149,549.24				
PIERMONT	\$ 30,100.70		\$ 30,100.70				
PITTSBURG	\$ 52,151.82		\$ 52,151.82				
PITTSFIELD	\$ 93,488.22		\$ 93,488.22				
PLAINFIELD	\$ 101,954.59		\$ 101,954.59				
PLAISTOW PLYMOUTH	\$ 126,217.04 \$ 111,426.24		\$ 126,217.04 \$ 111,426.24				
PORTSMOUTH	\$ 329,238.26		\$ 329,238.26				
RANDOLPH	\$ 12,521.69		\$ 329,238.26 \$ 12,521.69				
RAYMOND	\$ 185,802.98		\$ 12,321.69				
RICHMOND	\$ 43,990.12		\$ 43,990.12				
RINDGE	\$ 133,206.94		\$ 133,206.94				
ROCHESTER	\$ 476,187.83		\$ 476,187.83				
ROLLINSFORD	\$ 48,519.77		\$ 48,919.77				
ROXBURY	\$ 18,458.18	\$ 13,139.74	\$ 31,597.92				
MONDORI	Ψ 10,750.10	Ψ 13,137.14	Ψ 51,571.72				

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